Charter School Prop 301 Funds Are In Complete Disarray:

*Money targeted for teacher raises is an open checkbook for charter owners without oversight by the Charter Board*

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Prop 301 funds are a key component in the quest to increase teacher salaries in Arizona. The Arizona State Board for Charter Schools (Charter Board) has provided absolutely no accountability for the expenditure of Prop 301 funds by charter owners, allowing over 100 of the 417 charter holders to misuse Prop 301 funds and an additional 72 to fail to report how they expended the funds.

Without supervision from the Charter Board, the $75 million in Prop 301 funds given to charter schools is up for grabs. Charter schools bought bus passes, leased classrooms, paid administrators, and purchased health insurance with Prop 301 funds instead of increasing teacher salaries in 2017. They have left $34 million in Prop 301 funds unspent over the years to prop up their bottom lines.

[ARS 15-977](https://www.azleg.gov/ars/15/00977.htm) spells out very specific rules for the expenditure of Prop 301 Classroom Site Funds (CSF). CSF must be distributed by districts and charters through a strict formula – 20% for Base Salary, 40% for Performance Compensation, and 40% for Other M&O uses to benefit classroom instruction. Other expenses includes class size reduction, additional teacher compensation, test preparation, teacher training, dropout prevention programs, and paying premiums for teacher liability insurance.

Public school districts generally spend all of the “Other” 301 funds to increase teacher’s salaries, spending over 90% of all 301 funds directly on teacher salaries and related benefits.[[1]](#footnote-1) [ARS 15-977 C.](https://www.azleg.gov/ars/15/00977.htm) provides detailed rules for how district teachers can qualify to receive additional performance money through rigorous evaluations, test scores, parent surveys, etc. 70% of district teachers have to approve a 301 plan before the district board can submit it to the state. Public districts must also submit a 301 Narrative every year describing in detail how funds were utilized.

Legislators purposely excluded charters from all of the rules required of districts to create a 301 plan. Charter schools do not have to inform teachers how they will receive 301 funds or to utilize evaluations or test scores to qualify for performance compensation. Charter administrators can basically dole out 301 funds in any way they wish. For example, teachers at Heritage Elementary Charter report that there was no explanation about how 301 raises were distributed and salary increases were only given to teachers that returned the following year, regardless of performance. This may be a widespread practice. Charters only have to set up budget categories reflecting the proper percentages for Base, Performance, and Other M&O spending and submit an annual narrative describing in detail how funds were utilized to insure that funds were properly spent.

The majority of charter holders are following the law. 265 charter owners (64%) used 60% or more of Prop 301 funds in 2017 to increase teacher pay, as the law requires. But only 164 charter schools (39%) expended over 90% of CSF funds for teacher salaries - the spending level of all public districts. (See Appendix 1, p.6 and Appendix 2, p.16)

The Charter Board has not examined charter 301 Narratives for years, allowing many charter owners to treat Prop 301 funds as an open checkbook to grow their businesses. 179 charter holders are simply not following state laws - apparently with the Charter Board’s blessing.

For example:

1. 72 charters violated state law (ARS 15-977. H) by failing to submit a 301 Narrative in 2017 - an offense that could lead to the revocation of their charters. Two of the largest charter companies in Arizona did not submit the required narrative – the American Leadership Academy and all Edkey schools. Edkey did not submit the Narratives in 2016 as well without any question from the Charter Board. (See Appendix 3, p. 20)
2. The 23 Great Hearts Academies submitted 301 Narratives that did not account for Base Pay and Performance Compensation, the only charter owners making this “mistake” - an err Great Hearts has made every year undetected since 2013. (See Appendix 4, p. 21 for an example)
3. 61 Charters did not account for all expenditures reported on their Annual Financial Report (AFR) on the 301 Narrative. (See Appendix 5, p.21)
4. 45 charters reported spending more on the Narrative than actually expended according to their AFR (See Appendix 6, 23)
5. 58 charters did not spend Base and Performance funds for Teacher salary increases as required by law. American Virtual Academy spent $181,000 earmarked for teacher salaries on “Other” expenses. See Appendix 7, p.25)
6. While not illegal, charters have accumulated over $34 million in unspent 301 funds that are added to their net assets. Online charters are given the same 301 funds as traditional schools, even though they have few teachers. Five online charters are sitting on $8.8 million in unspent 301 funds, adding to their net worth but doing nothing for Arizona teachers. (See Appendix 8, p.27)

**Examples of inappropriate use of CSF**

**1. Using Prop 301 Classroom Site Funds to buy bus passes and pay administrators**:

Career Success Charter School spent nothing on 301 teacher compensation in 2017 but spent $131,627 on “Dropout Prevention” defined in their Narrative as:

“**Bus passes** for retention and costs of teachers and **administrators** who developed and implemented a dropout program to concentrate on students who are at risk of dropping out.”[[2]](#footnote-2)

ARS 15-977 N. states : “Monies distributed from the classroom site fund for class size reduction, assessment intervention and **dropout prevention programs** shall only be used for instructional purposes in the instruction function as defined in the uniform system of financial records, except that monies shall not be used for school-sponsored athletics. “

Bus passes for students are not an instructional expense and administrators are expressly forbidden to receive CSF monies.

Career Success has been misusing 301 funds for years - their 2013 301 Narrative described expenditures for Dropout Prevention as:[[3]](#footnote-3)

“Bus passes for retention and a portion of **Principal's wages** to concentrate on dropout prevention by counseling students.”

The Charter Board never questioned paying 301 Funds to a principal. They never read the Narratives.

**2. Using CSF to rent classroom space (from a related party):**

The next two examples involve Compass High School. Compass has been illegally spending Prop 301 funds since 2012 without interference from the Charter Board.[[4]](#footnote-4)

Compass High School spent $91,806 for teacher compensation but also spent $76,096 for Dropout Prevention in 2017 defined in their Narrative as:

“Like all Schools we strive to affect the dropout rate every day. After 16 years of alternative education we have found that three things are crucial to saving a student from becoming a dropout; early identification, allocated space for either remediation or advisement/counseling and concerted effort by staff to make connections/relationships with these young adults to motivate them to complete their education. Specifically, the 301 ***monies spent for Dropout Prevention was spent to provide the space*** for the above items to be possible.”

The Compass High School’s 2012 301 Narrative regarding their Dropout Prevention program stated:

“Computers were purchased so that students could work independantly on their skills. **Space was rented** and provided for students to use AIMS based curriculum for better preparation.”

Compass High School leases all facilities from a member of the corporate board.

As state previously, dropout prevention funds can only be used for instructional purposes. Leasing facilities is not an instructional function.

3. **Supplanting funds:**

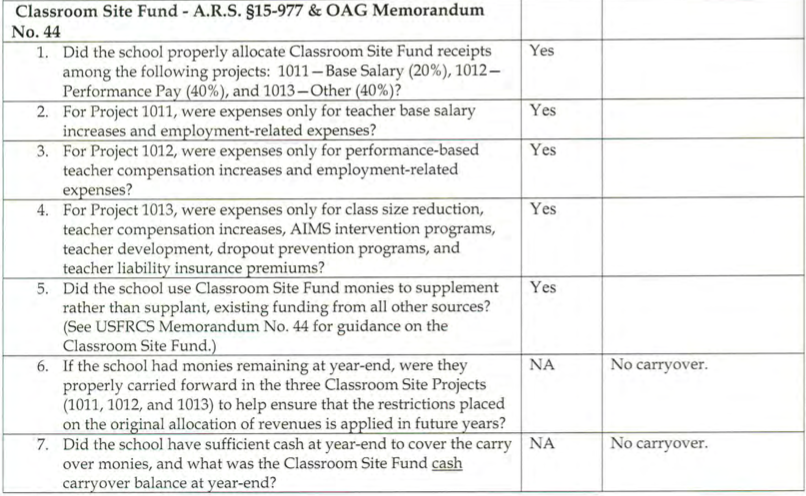
**ARS 15-977 A. states “…**Teacher compensation increases based on performance or teacher base salary increases distributed pursuant to this subsection shall supplement, and not supplant, teacher compensation monies from any other sources”

Compass High School spent $63,899 for Teacher liability insurance in 2017, explained in their 301 Narrative:

“As a school that uses alternative methods such as hands-on and project based learning to educate a large at-risk, FRL, and IEP student population, we have found that we must hire experienced and motivated teachers to tackle this difficult task. To attract these teachers it is important that we offer, as part of our hiring package, ***an excellent health insurance plan***. These monies spent for Teacher Liability Insurance Premiums reflect this commitment to our teachers and staff.”

Compass High School, a for-profit company, paid nearly all teacher and instructional aide benefits, including health insurance, out of funds intended for teacher liability insurance. Compass only paid $4,000 for all benefits for over $1 million in teacher salaries in 2017 – the rest came from Prop 301 funds.[[5]](#footnote-5) Rather than *supplementing* Instruction benefits, Compass *supplanted* or replaced benefit costs with Prop 301 funds. Compass profited by $63,000 rather than utilizing additional funds for teacher salaries. This is a clear violation of the law. Compass has been doing this since 2015.

The Charter Board relies on a compliance questionnaire in the annual audit submitted by each charter owner to verify that Prop 301 funds are spent appropriately. This is the 301 compliance questionnaire submitted by Compass High School in 2017:



Every charter that failed to submit the 301 Narrative, and every charter that spent funds inappropriately had straight “Yes” answers on their 301 compliance questionnaires as well. The Charter Board sees “Yes” and their oversight is complete. The auditors hired by the charters are complicit in hiding just how the owners are spending Classroom Site Funds. The veracity of the entire audit process now becomes questionable.

**Charter misuse of Prop 301 funds is widespread**

It is impossible to catalog all the abuses associated with Prop 301 funds because so many charters failed to submit the required 301 Narratives or submitted wildly inconsistent spending numbers between their Annual Financial Reports and the 301 Narrative.

The teacher pay increases passed by the legislature this year will require charter owners to report the average teacher salaries for 2017-18 and the increase given teachers for the 2018-19 school year to verify that additional funds are actually going to raise teacher salaries. Based on the mess that surrounds charter expenditures of 301 funds, it unlikely that there will be a remotely accurate accounting of where the new funds earmarked for teacher salaries will actually be spent.

Charters are required by law to submit four financial documents – a budget, an annual financial report, an audit, and the 301 Narrative. We collected all of the charter data on 301 expenditures from their annual financial reports and the 301 Narratives in about 20 hours - opening each file and cutting and pasting the data.[[6]](#footnote-6) The Arizona Department of Education could provide the information to the Charter Board in less than an hour. The Charter Board has never bothered to verify if charter owners even submit the 301 Narrative, let alone read them. They see “Yes” on the compliance questionnaire and turn a blind eye to any potential abuse.

The Arizona State Board for Charter Schools has been unwilling to provide the audit and compliance oversight necessary to assure that charter owners are responsibly spending public funds. The Arizona Attorney General must demand that the Charter Board monitor charter schools’ expenditure of state funds or over turn over that responsibility to the Auditor General’s Office, like every other state agency.

There needs to be a complete audit of charter Prop 301 expenditures for each of the charters that failed to submit the Narrative and those that reported inappropriate or inconsistent expenditures.

**Appendix 1**

**Charter Holders spending 60% or more of 301 funds for teacher Compensation**

|  |  |  |  |
| --- | --- | --- | --- |
| Charter Holder | CFS Narrative Teacher Compensation Increases | Total AFR Base+Performance Expenditures | Compensation ≥ than 60% of 301 AFR Expenditures |
| A Center for Creative Education | $31,426 | $22,557 | $8,869 |
| Academy of Building Industries, Inc. | $76,450 | $52,550 | $23,900 |
| Academy of Mathematics and Science South, Inc. | $137,108 | $58,375 | $78,733 |
| Academy of Mathematics and Science, Inc. | $124,564 | $59,632 | $64,932 |
| Academy of Mathematics and Science, Inc. | $148,551 | $61,960 | $86,591 |
| Academy with Community Partners Inc. | $76,120 | $45,609 | $30,511 |
| Accelerated Learning Center, Inc. | $130,304 | $73,970 | $56,334 |
| Acclaim Charter School | $93,907 | $93,907 | $0 |
| Acorn Montessori Charter School | $163,743 | $94,571 | $69,172 |
| AIBT Non-Profit Charter High School - Phoenix | $33,118 | $33,121 | -$3 |
| Akimel O Otham Pee Posh Charter School, Inc. | $4,948 | $2,905 | $2,043 |
| Akimel O'Otham Pee Posh Charter School, Inc. | $64,863 | $31,726 | $33,137 |
| All Aboard Charter School | $48,048 | $28,829 | $19,219 |
| American Basic Schools LLC | $237,754 | $199,687 | $38,067 |
| American Charter Schools Foundation d.b.a. Apache Trail High School | $66,539 | $44,130 | $22,409 |
| American Charter Schools Foundation d.b.a. Crestview College Preparatory High Sc | $81,006 | $65,819 | $15,187 |
| American Charter Schools Foundation d.b.a. Desert Hills High School | $72,685 | $52,158 | $20,527 |
| American Charter Schools Foundation d.b.a. Estrella High School | $81,564 | $70,441 | $11,123 |
| American Charter Schools Foundation d.b.a. Peoria Accelerated High School | $203,382 | $132,345 | $71,037 |
| American Charter Schools Foundation d.b.a. South Ridge High School | $233,238 | $116,017 | $117,221 |
| American Charter Schools Foundation d.b.a. Sun Valley High School | $227,571 | $129,812 | $97,759 |
| American Charter Schools Foundation d.b.a. West Phoenix High School | $154,092 | $111,980 | $42,112 |
| Aprender Tucson | $101,440 | $60,864 | $40,576 |
| Arizona Academy of Science And Technology, Inc. | $19,599 | $14,301 | $5,298 |
| Arizona Agribusiness & Equine Center, Inc. Prescott Valley | $91,387 | $91,387 | $0 |
| Arizona Autism Charter Schools, Inc. | $66,305 | $39,783 | $26,522 |
| Arizona Community Development Corporation | $746,931 | $457,954 | $288,977 |
| Arizona Connections Academy Charter School, Inc. | $500,961 | $500,961 | $0 |
| Arizona Language Preparatory | $10,953 | $10,953 | $0 |
| Arizona Montessori Charter School at Anthem | $77,719 | $77,719 | $0 |
| Arizona School For The Arts | $222,744 | $222,743 | $1 |
| ASU Preparatory Academy - Casa Grande | $18,801 | $6,268 | $12,533 |
| ASU Preparatory Academy Phoenix Elementary | $154,969 | $93,377 | $61,592 |
| ASU Preparatory Academy Phoenix High School | $192,379 | $115,033 | $77,346 |
| ASU Preparatory Academy Phoenix Middle School | $136,209 | $73,610 | $62,599 |
| ASU Preparatory Academy Polytech Elementary | $142,808 | $84,086 | $58,722 |
| ASU Preparatory Academy Polytech High School | $117,787 | $70,900 | $46,887 |
| ASU Preparatory Academy Polytech Middle School | $134,667 | $81,687 | $52,980 |
| Avondale Learning dba Precision Academy | $42,627 | $23,075 | $19,552 |
| AZ Compass Schools, Inc. | $65,203 | $24,701 | $40,502 |
| Az-Tec High School | $80,089 | $33,129 | $46,960 |
| Ball Charter Schools (Dobson) | $170,779 | $111,377 | $59,402 |
| Ball Charter Schools (Hearn) | $209,955 | $136,927 | $73,028 |
| Ball Charter Schools (Val Vista) | $119,850 | $78,163 | $41,687 |
| BASIS Schools, Inc. Ahwatukee | $308,302 | $184,981 | $123,321 |
| BASIS Schools, Inc. Chandler | $374,513 | $224,708 | $149,805 |
| BASIS Schools, Inc. Chandler Primary | $177,311 | $106,387 | $70,924 |
| BASIS Schools, Inc. Chandler Primary North | $198,147 | $118,888 | $79,259 |
| BASIS Schools, Inc. Flagstaff | $286,342 | $171,805 | $114,537 |
| BASIS Schools, Inc. Goodyear | $83,991 | $50,395 | $33,596 |
| BASIS Schools, Inc. Goodyear Primary | $217,643 | $130,586 | $87,057 |
| BASIS Schools, Inc. Mesa | $282,378 | $169,427 | $112,951 |
| BASIS Schools, Inc. Oro Valley | $264,176 | $158,506 | $105,670 |
| BASIS Schools, Inc. OV Primary | $268,252 | $160,951 | $107,301 |
| BASIS Schools, Inc. Peoria | $321,361 | $192,817 | $128,544 |
| BASIS Schools, Inc. Phoenix | $344,624 | $206,775 | $137,849 |
| BASIS Schools, Inc. Prescott | $304,095 | $182,457 | $121,638 |
| BASIS Schools, Inc. Scottsdale | $445,488 | $267,293 | $178,195 |
| BASIS Schools, Inc. Scottsdale Primary | $198,389 | $119,033 | $79,356 |
| BASIS Schools, Inc. Tucson | $276,993 | $166,196 | $110,797 |
| BASIS Schools, Inc. Tucson North | $441,016 | $264,610 | $176,406 |
| BASIS Schools, Inc.Phoenix Central | $306,929 | $184,158 | $122,771 |
| Benchmark School, Inc. | $171,433 | $102,860 | $68,573 |
| Benjamin Franklin Charter School | $1,250,733 | $750,440 | $500,293 |
| Blueprint Education | $190,365 | $79,213 | $111,152 |
| Bright Beginnings School, Inc. | $162,329 | $118,246 | $44,083 |
| Calibre Academy | $164,506 | $73,035 | $91,471 |
| Cambridge Academy East, Inc | $73,947 | $61,422 | $12,525 |
| Camino Montessori | $19,228 | $18,498 | $730 |
| Canyon Rose Academy, Inc. | $103,004 | $103,003 | $1 |
| Career Development, Inc. | $15,696 | $15,696 | $0 |
| Carpe Diem Collegiate High School | $83,079 | $37,388 | $45,691 |
| CASA Academy | $68,439 | $41,064 | $27,375 |
| Center for Academic Success, Inc. | $449,062 | $288,759 | $160,303 |
| Challenger Basic School, Inc. | $77,280 | $77,280 | $0 |
| CITY Center for Collaborative Learning | $148,518 | $85,259 | $63,259 |
| Collaborative Pathways, Inc. | $45,925 | $41,470 | $4,455 |
| Compass Points International, Inc | $107,777 | $73,159 | $34,618 |
| Concordia Charter School, Inc. | $40,080 | $40,043 | $37 |
| Cornerstone Charter School,Inc | $63,934 | $63,934 | $0 |
| Country Gardens Charter Schools | $114,195 | $114,195 | $0 |
| Create Academy | $44,471 | $18,475 | $25,996 |
| Daisy Education Corporation dba Paragon Science Academy | $199,636 | $119,782 | $79,854 |
| Daisy Education Corporation dba Sonoran Science Academy | $290,997 | $174,598 | $116,399 |
| Daisy Education Corporation dba Sonoran Science Academy - Phoenix | $139,900 | $83,940 | $55,960 |
| Daisy Education Corporation dba. Sonoran Science Academy Davis Monthan | $107,185 | $64,311 | $42,874 |
| Daisy Education Corporation dba. Sonoran Science Academy Peoria | $131,482 | $78,889 | $52,593 |
| Deer Valley Charter Schools, Inc. | $36,377 | $21,844 | $14,533 |
| Desert Heights Charter Schools | $54,610 | $54,610 | $0 |
| Desert Rose Academy,Inc. | $61,227 | $61,227 | $0 |
| Desert Sky Community School, Inc. | $24,943 | $15,950 | $8,993 |
| Destiny School, Inc. | $100,664 | $100,664 | $0 |
| Discovery Plus Academy | $38,738 | $28,350 | $10,388 |
| E-Institute Charter Schools, Inc. | $209,044 | $90,074 | $118,970 |
| EAGLE College Prep Harmony, LLC | $93,248 | $43,625 | $49,623 |
| EAGLE College Prep Maryvale, LLC | $89,627 | $46,463 | $43,164 |
| EAGLE South Mountain Charter, Inc. | $60,168 | $35,655 | $24,513 |
| East Valley Academy | $5,875 | $3,525 | $2,350 |
| Edge School, Inc., The | $89,337 | $82,245 | $7,092 |
| Educational Options Foundation | $55,737 | $55,737 | $0 |
| EduPreneurship, Inc. | $28,162 | $15,686 | $12,476 |
| Eduprize Schools, LLC | $1,306,512 | $783,907 | $522,605 |
| Espiritu Community Development Corp. | $158,703 | $95,222 | $63,481 |
| Espiritu Community Development Corp. | $203,242 | $121,945 | $81,297 |
| Espiritu Schools | $20,040 | $12,024 | $8,016 |
| Estrella Educational Foundation | $7,205 | $7,207 | -$2 |
| Excalibur Charter Schools, Inc. | $127,169 | $77,116 | $50,053 |
| Fit Kids, Inc. dba Champion Schools | $674,883 | $331,149 | $343,734 |
| Flagstaff Arts And Leadership Academy | $153,183 | $100,105 | $53,078 |
| Flagstaff Junior Academy | $62,962 | $62,962 | $0 |
| Flagstaff Montessori, L.L.C. | $79,434 | $47,661 | $31,773 |
| Foothills Academy | $154,444 | $88,363 | $66,081 |
| Fountain Hills Charter School | $39,986 | $23,392 | $16,594 |
| Freedom Academy, Inc. | $193,077 | $139,803 | $53,274 |
| Friendly House, Inc. | $115,350 | $115,350 | $0 |
| GAR, LLC dba Student Choice High School | $145,903 | $145,903 | $0 |
| Griffin Foundation, Inc. The | $77,675 | $77,673 | $2 |
| Ha:san Educational Services | $55,054 | $33,692 | $21,362 |
| Happy Valley East | $125,770 | $122,094 | $3,676 |
| Happy Valley School, Inc. | $173,744 | $149,364 | $24,380 |
| Haven Montessori Children's House, Inc. | $38,413 | $23,048 | $15,365 |
| Heritage Elementary School | $359,044 | $222,710 | $136,334 |
| Highland Free School | $12,929 | $9,320 | $3,609 |
| Horizon Community Learning Center, Inc. | $183,295 | $183,295 | $0 |
| Horizon Community Learning Center, Inc. | $175,210 | $175,210 | $0 |
| Humanities and Sciences Academy of the United States, Inc. | $64,112 | $64,112 | $0 |
| Imagine Camelback Middle, Inc. | $57,663 | $46,069 | $11,594 |
| Imagine Charter Elementary at Camelback, Inc. | $57,663 | $46,069 | $11,594 |
| Imagine Charter Elementary at Desert West, Inc. | $143,836 | $117,543 | $26,293 |
| Imagine Coolidge Elementary, Inc. | $180,026 | $83,566 | $96,460 |
| Imagine Prep Coolidge, Inc. | $70,251 | $50,153 | $20,098 |
| Institute for Transformative Education, Inc. | $41,445 | $41,444 | $1 |
| Integrity Education Incorporated | $13,287 | $13,287 | $0 |
| International Commerce Secondary Schools, Inc. | $129,433 | $129,433 | $0 |
| James Madison Preparatory School | $99,235 | $59,541 | $39,694 |
| James Sandoval Preparatory High School | $13,665 | $13,665 | $0 |
| Kaizen Education Foundation dba Advance U | $8,962 | $5,599 | $3,363 |
| Kaizen Education Foundation dba Discover U Elementary School | $48,108 | $47,658 | $450 |
| Kaizen Education Foundation dba El Dorado High School | $153,885 | $106,741 | $47,144 |
| Kaizen Education Foundation dba Gilbert Arts Academy | $47,369 | $37,538 | $9,831 |
| Kaizen Education Foundation dba Havasu Preparatory Academy | $83,219 | $64,642 | $18,577 |
| Kaizen Education Foundation dba Liberty Arts Academy | $54,487 | $53,055 | $1,432 |
| Kaizen Education Foundation dba Maya High School | $134,416 | $111,476 | $22,940 |
| Kaizen Education Foundation dba Mission Heights Preparatory High School | $125,055 | $87,475 | $37,580 |
| Kaizen Education Foundation dba Skyview High School | $56,753 | $46,269 | $10,484 |
| Kaizen Education Foundation dba South Pointe Elementary School | $75,509 | $67,236 | $8,273 |
| Kaizen Education Foundation dba South Pointe Junior High School | $35,895 | $34,182 | $1,713 |
| Kaizen Education Foundation dba Summit High School | $160,880 | $91,790 | $69,090 |
| Kaizen Education Foundation dba Tempe Accelerated High School | $27,341 | $14,877 | $12,464 |
| Kaizen Education Foundation dba Vista Grove Preparatory Academy Middle School | $40,731 | $13,873 | $26,858 |
| Kestrel Schools, Inc. | $7,000 | $5,708 | $1,292 |
| Keystone Montessori Charter School, Inc. | $75,556 | $62,891 | $12,665 |
| Khalsa Family Services | $71,068 | $71,068 | $0 |
| Khalsa Montessori Elementary Schools | $52,806 | $28,636 | $24,170 |
| Kingman Academy Of Learning | $491,166 | $376,899 | $114,267 |
| La Tierra Community School, Inc | $27,912 | $27,912 | $0 |
| LEAD Charter Schools | $217,580 | $217,580 | $0 |
| LEAD Charter Schools dba Leading Edge Academy Queen Creek | $103,435 | $95,772 | $7,663 |
| Leading Edge Academy Maricopa | $174,853 | $174,853 | $0 |
| Legacy Education Group | $24,330 | $24,330 | $0 |
| Legacy Traditional Charter School | $517,186 | $348,160 | $169,026 |
| Legacy Traditional Charter School - Laveen Village | $345,142 | $208,567 | $136,575 |
| Legacy Traditional Charter School - Maricopa | $542,709 | $371,763 | $170,946 |
| Legacy Traditional Charter Schools - Casa Grande | $559,383 | $390,201 | $169,182 |
| Legacy Traditional School - Avondale | $513,560 | $326,639 | $186,921 |
| Legacy Traditional School - Chandler | $553,602 | $348,059 | $205,543 |
| Legacy Traditional School - Gilbert | $420,763 | $255,787 | $164,976 |
| Legacy Traditional School - Glendale | $337,853 | $202,712 | $135,141 |
| Legacy Traditional School - North Chandler | $170,677 | $102,406 | $68,271 |
| Legacy Traditional School - Northwest Tucson | $573,135 | $390,722 | $182,413 |
| Legacy Traditional School - Peoria | $86,280 | $51,768 | $34,512 |
| Legacy Traditional School - Surprise | $485,990 | $291,594 | $194,396 |
| Leman Academy of Excellence, Inc. | $267,354 | $129,535 | $137,819 |
| Liberty High School | $18,825 | $15,309 | $3,516 |
| Liberty Traditional Charter School | $200,683 | $120,795 | $79,888 |
| Lifelong Learning Research Institute, Inc. | $3,962 | $2,242 | $1,720 |
| Lifelong Learning Research Institute, Inc. | $34,463 | $14,882 | $19,581 |
| Little Lamb Community School | $142,426 | $106,524 | $35,902 |
| Madison Highland Prep | $119,438 | $105,450 | $13,988 |
| Masada Charter School, Inc. | $218,358 | $131,015 | $87,343 |
| Math and Science Success Academy, Inc. | $137,405 | $61,757 | $75,648 |
| Metropolitan Arts Institute, Inc. | $114,604 | $75,196 | $39,408 |
| Mexicayotl Academy, Inc. | $92,252 | $81,446 | $10,806 |
| Midtown Primary School | $51,799 | $31,687 | $20,112 |
| Mingus Springs Charter School | $53,588 | $51,152 | $2,436 |
| Mohave Accelerated Learning Center | $118,033 | $74,967 | $43,066 |
| Montessori Day Public Schools Chartered, Inc. | $145,411 | $66,585 | $78,826 |
| Montessori House, Inc. | $28,722 | $18,163 | $10,559 |
| Montessori Schoolhouse of Tucson, Inc. | $41,735 | $25,041 | $16,694 |
| Mountain Oak Charter School, Inc. | $34,863 | $34,863 | $0 |
| Mountain Rose Academy, Inc. | $94,128 | $94,128 | $0 |
| Mountain School, Inc. | $46,666 | $46,666 | $0 |
| New Horizon School for the Performing Arts | $55,028 | $25,247 | $29,781 |
| New World Educational Center | $94,207 | $60,632 | $33,575 |
| Noah Webster Schools - Mesa | $206,557 | $206,557 | $0 |
| Noah Webster Schools-Pima | $64,619 | $64,619 | $0 |
| North Star Charter School, Inc. | $50,983 | $50,983 | $0 |
| Ombudsman Educational Services, Ltd.,a subsidiary of Educational Services of Ame | $270,518 | $270,518 | $0 |
| Omega Alpha Academy | $128,539 | $118,989 | $9,550 |
| P.L.C. Charter Schools | $244,580 | $244,579 | $1 |
| PACE Preparatory Academy, Inc. | $64,646 | $34,034 | $30,612 |
| Painted Desert Demonstration Projects, Inc. | $24,998 | $14,612 | $10,386 |
| Painted Pony Ranch Charter School | $38,777 | $38,777 | $0 |
| Pan-American Elementary Charter | $234,321 | $103,872 | $130,449 |
| Paragon Management, Inc. | $601,453 | $505,255 | $96,198 |
| Park View School, Inc. | $96,200 | $59,000 | $37,200 |
| Patagonia Montessori Elementary School | $14,474 | $8,685 | $5,789 |
| PEAK School Inc., The | $73,510 | $44,106 | $29,404 |
| Pensar Academy | $23,375 | $21,225 | $2,150 |
| Phoenix Advantage Charter School, Inc. | $113,461 | $54,451 | $59,010 |
| Phoenix Collegiate Academy Elementary, LLC | $62,185 | $37,311 | $24,874 |
| Phoenix Collegiate Academy High LLC | $70,843 | $42,506 | $28,337 |
| Phoenix Collegiate Academy, Inc. | $66,214 | $44,005 | $22,209 |
| Phoenix Education Management, LLC, | $267,095 | $149,731 | $117,364 |
| Phoenix School of Academic Excellence The | $47,058 | $45,586 | $1,472 |
| Pillar Charter School | $22,766 | $14,691 | $8,075 |
| Pima County | $19,366 | $19,366 | $0 |
| Pima Prevention Partnership | $16,498 | $16,231 | $267 |
| Pima Prevention Partnership dba Pima Partnership Academy | $14,692 | $14,682 | $10 |
| Pima Prevention Partnership dba Pima Partnership School, The | $58,207 | $28,207 | $30,000 |
| Pima Rose Academy, Inc. | $126,362 | $126,362 | $0 |
| Pine Forest Education Association, Inc. | $119,020 | $92,704 | $26,316 |
| PLC Arts Academy at Scottsdale, Inc. | $25,945 | $25,945 | $0 |
| Pointe Educational Services | $519,680 | $348,680 | $171,000 |
| Portable Practical Educational Preparation, Inc. (PPEP, Inc.) | $1,335,060 | $996,639 | $338,421 |
| Premier Charter High School | $111,846 | $66,604 | $45,242 |
| Prescott Valley Charter School | $74,109 | $74,109 | $0 |
| Reid Traditional Schools' Painted Rock Academy Inc. | $138,794 | $138,794 | $0 |
| Reid Traditional Schools' Valley Academy, Inc. | $158,865 | $158,865 | $0 |
| RSD Charter School, Inc. | $41,670 | $41,670 | $0 |
| Salt River Pima-Maricopa Community Schools | $150,174 | $150,174 | $0 |
| Scottsdale Country Day School | $25,742 | $25,742 | $0 |
| Sedona Charter School, Inc. | $69,376 | $41,261 | $28,115 |
| Self Development Academy-Phoenix | $79,921 | $79,921 | $0 |
| Self Development Charter School | $112,825 | $112,825 | $0 |
| Skyline Gila River Schools, LLC | $62,962 | $17,173 | $45,789 |
| Skyline Schools, Inc. | $65,106 | $26,320 | $38,786 |
| Skyview School, Inc. | $90,599 | $52,656 | $37,943 |
| Sonoran Desert School | $11,960 | $7,000 | $4,960 |
| Sonoran Science Academy - Broadway | $127,112 | $76,267 | $50,845 |
| South Phoenix Academy Inc. | $78,480 | $38,359 | $40,121 |
| South Valley Academy, Inc. | $92,035 | $43,678 | $48,357 |
| Southern Arizona Community Academy, Inc. | $31,468 | $31,467 | $1 |
| StarShine Academy | $46,056 | $46,056 | $0 |
| STEP UP Schools, Inc. | $40,667 | $24,400 | $16,267 |
| Stepping Stones Academy | $83,178 | $53,680 | $29,498 |
| StrengthBuilding Partners | $20,480 | $10,180 | $10,300 |
| Success School | $199,638 | $199,638 | $0 |
| SySTEM Schools | $34,816 | $11,605 | $23,211 |
| Tempe Preparatory Academy | $212,406 | $124,551 | $87,855 |
| The Farm at Mission Montessori Academy | $15,640 | $7,425 | $8,215 |
| The Grande Innovation Academy | $160,060 | $90,372 | $69,688 |
| The Paideia Academies, Inc | $239,363 | $140,853 | $98,510 |
| The Shelby School | $15,790 | $9,474 | $6,316 |
| Triumphant Learning Center | $25,025 | $25,025 | $0 |
| Tucson Country Day School, Inc. | $192,058 | $115,299 | $76,759 |
| Tucson International Academy, Inc. | $145,304 | $145,303 | $1 |
| Tucson Youth Development/ACE Charter High School | $9,760 | $9,760 | $0 |
| Vector School District, Inc. | $64,106 | $18,411 | $45,695 |
| Villa Montessori Charter School | $195,670 | $116,357 | $79,313 |
| Vision Charter School, Inc. | $12,423 | $12,423 | $0 |
| Vista Charter School | $15,756 | $2,950 | $12,806 |
| Vista College Preparatory, Inc. | $99,500 | $59,700 | $39,800 |
| West Valley Arts and Technology Academy, Inc. | $91,985 | $91,985 | $0 |
| Yuma Private Industry Council, Inc. | $29,417 | $29,417 | $0 |

**Appendix 2**

**Charters spending over 90% of 301 funds on Teacher Compensation**

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Enrollment October 1, 2016** | **Charter Holder** | **CFS Narrative Teacher Compensation Increases** | **CFS Narrative Total Expenses** | **Teacher Comp % of Total Narrative Expenses** |
| 121 | Academy of Building Industries, Inc. | $76,450 | $76,450 | 100% |
| 505 | Academy of Mathematics and Science South, Inc. | $137,108 | $137,108 | 100% |
| 419 | Academy of Mathematics and Science, Inc. | $148,551 | $148,551 | 100% |
| 585 | Academy of Mathematics and Science, Inc. | $124,564 | $124,564 | 100% |
| 128 | Academy with Community Partners Inc | $76,120 | $76,120 | 100% |
| 183 | Accelerated Learning Center, Inc. | $130,304 | $130,304 | 100% |
| 452 | Acorn Montessori Charter School | $163,743 | $166,915 | 98% |
| 17 | Akimel O Otham Pee Posh Charter School, Inc. | $4,948 | $4,948 | 100% |
| 117 | Akimel O'Otham Pee Posh Charter School, Inc. | $64,863 | $64,863 | 100% |
| 116 | All Aboard Charter School | $48,048 | $48,048 | 100% |
| 232 | Aprender Tucson | $101,440 | $101,440 | 100% |
| 151 | Arizona Autism Charter Schools, Inc. | $66,305 | $66,305 | 100% |
| 1999 | Arizona Community Development Corporation | $746,931 | $746,931 | 100% |
| 235 | ASU Preparatory Academy Polytech High School | $117,787 | $117,787 | 100% |
| 368 | ASU Preparatory Academy Polytech Elementary | $142,808 | $142,808 | 100% |
| 358 | ASU Preparatory Academy Phoenix Middle School | $136,209 | $136,209 | 100% |
| 300 | ASU Preparatory Academy Polytech Middle School | $134,667 | $134,667 | 100% |
| 389 | ASU Preparatory Academy Phoenix Elementary | $154,969 | $154,969 | 100% |
| 408 | ASU Preparatory Academy Phoenix High School | $192,379 | $192,379 | 100% |
| 62 | ASU Preparatory Academy - Casa Grande | $18,801 | $18,801 | 100% |
| 98 | Avondale Learning dba Precision Academy | $42,627 | $42,627 | 100% |
| 156 | AZ Compass Schools, Inc. | $65,203 | $65,203 | 100% |
| 96 | Az-Tec High School | $80,089 | $80,496 | 99% |
| 478 | Ball Charter Schools (Dobson) | $170,779 | $185,627 | 92% |
| 626 | Ball Charter Schools (Hearn) | $209,955 | $228,212 | 92% |
| 336 | Ball Charter Schools (Val Vista) | $119,850 | $130,272 | 92% |
| 804 | BASIS Schools, Inc. Tucson | $276,993 | $276,993 | 100% |
| 1081 | BASIS Schools, Inc. Scottsdale | $445,488 | $445,488 | 100% |
| 571 | BASIS Schools, Inc. Oro Valley | $264,176 | $264,176 | 100% |
| 722 | BASIS Schools, Inc. Peoria | $321,361 | $321,361 | 100% |
| 897 | BASIS Schools, Inc. Chandler | $374,513 | $374,513 | 100% |
| 634 | BASIS Schools, Inc. Flagstaff | $286,342 | $286,342 | 100% |
| 781 | BASIS Schools, Inc. Phoenix | $344,624 | $344,624 | 100% |
| 1063 | BASIS Schools, Inc. Tucson North | $441,016 | $441,016 | 100% |
| 648 | BASIS Schools, Inc. Mesa | $282,378 | $282,378 | 100% |
| 756 | BASIS Schools, Inc. Ahwatukee | $308,302 | $308,302 | 100% |
| 762 | BASIS Schools, Inc. OV Primary | $268,252 | $268,252 | 100% |
| 786 | BASIS Schools, Inc. Prescott | $304,095 | $304,095 | 100% |
| 880 | BASIS Schools, Inc.Phoenix Central | $306,929 | $306,929 | 100% |
| 522 | BASIS Schools, Inc. Chandler Primary North | $198,147 | $198,147 | 100% |
| 530 | BASIS Schools, Inc. Scottsdale Primary | $198,389 | $198,389 | 100% |
| 441 | BASIS Schools, Inc. Chandler Primary | $177,311 | $177,311 | 100% |
| 589 | BASIS Schools, Inc. Goodyear Primary | $217,643 | $217,643 | 100% |
| 186 | BASIS Schools, Inc. Goodyear | $83,991 | $83,991 | 100% |
| 426 | Benchmark School, Inc. | $171,433 | $171,433 | 100% |
| 3084 | Benjamin Franklin Charter School | $1,250,733 | $1,250,733 | 100% |
| 352 | Blueprint Education | $190,365 | $190,365 | 100% |
| 654 | Bradley Academy of Excellence, Inc. | $86,840 | $86,840 | 100% |
| 262 | Bright Beginnings School, Inc. | $162,329 | $162,329 | 100% |
| 580 | Calibre Academy | $164,506 | $164,506 | 100% |
| 329 | Cambridge Academy East, Inc | $73,947 | $74,547 | 99% |
| 202 | Carpe Diem Collegiate High School | $83,079 | $83,079 | 100% |
| 180 | CASA Academy | $68,439 | $68,439 | 100% |
| 1180 | Center for Academic Success, Inc. | $449,062 | $479,892 | 94% |
| 326 | CITY Center for Collaborative Learning | $148,518 | $148,518 | 100% |
| 180 | Compass Points International, Inc | $107,777 | $107,777 | 100% |
| 110 | Create Academy | $44,471 | $44,471 | 100% |
| 476 | Daisy Education Corporation dba Paragon Science Academy | $199,636 | $199,636 | 100% |
| 696 | Daisy Education Corporation dba Sonoran Science Academy | $290,997 | $290,997 | 100% |
| 330 | Daisy Education Corporation dba Sonoran Science Academy - Phoenix | $139,900 | $139,900 | 100% |
| 219 | Daisy Education Corporation dba. Sonoran Science Academy Davis Monthan | $107,185 | $107,185 | 100% |
| 333 | Daisy Education Corporation dba. Sonoran Science Academy Peoria | $131,482 | $131,482 | 100% |
| 18 | Deer Valley Charter Schools, Inc. | $36,377 | $36,377 | 100% |
| 813 | Desert Heights Charter Schools | $54,610 | $54,610 | 100% |
| 66 | Desert Sky Community School, Inc. | $24,943 | $24,943 | 100% |
| 840 | E-Institute Charter Schools, Inc. | $209,044 | $209,044 | 100% |
| 319 | EAGLE College Prep Harmony, LLC | $93,248 | $93,248 | 100% |
| 280 | EAGLE College Prep Maryvale, LLC | $89,627 | $89,627 | 100% |
| 634 | East Mesa Charter Elementary School, Inc. | $119,353 | $128,165 | 93% |
| 12 | East Valley Academy | $5,875 | $5,875 | 100% |
| 73 | EduPreneurship, Inc. | $28,162 | $28,162 | 100% |
| 3528 | Eduprize Schools, LLC | $1,306,512 | $1,306,512 | 100% |
| 336 | Espiritu Community Development Corp. | $158,703 | $158,703 | 100% |
| 532 | Espiritu Community Development Corp. | $203,242 | $203,242 | 100% |
| 39 | Espiritu Schools | $20,040 | $20,040 | 100% |
| 25 | Estrella Educational Foundation | $7,205 | $7,205 | 100% |
| 300 | Excalibur Charter Schools, Inc. | $127,169 | $127,169 | 100% |
| 1118 | Fit Kids, Inc. dba Champion Schools | $674,883 | $674,883 | 100% |
| 311 | Flagstaff Arts And Leadership Academy | $153,183 | $160,693 | 95% |
| 192 | Flagstaff Montessori, L.L.C. | $79,434 | $79,434 | 100% |
| 328 | Foothills Academy | $154,444 | $154,444 | 100% |
| 84 | Fountain Hills Charter School | $39,986 | $39,986 | 100% |
| 491 | Freedom Academy, Inc. | $193,077 | $193,077 | 100% |
| 102 | Ha:san Educational Services | $55,054 | $55,054 | 100% |
| 84 | Haven Montessori Children's House, Inc. | $38,413 | $38,413 | 100% |
| 934 | Heritage Elementary School | $359,044 | $359,044 | 100% |
| 45 | Highland Free School | $12,929 | $12,929 | 100% |
| 166 | Imagine Camelback Middle, Inc. | $57,663 | $60,513 | 95% |
| 380 | Imagine Charter Elementary at Camelback, Inc. | $57,663 | $60,513 | 95% |
| 793 | Imagine Charter Elementary at Desert West, Inc. | $143,836 | $153,465 | 94% |
| 653 | Imagine Coolidge Elementary, Inc. | $180,026 | $187,374 | 96% |
| 379 | Imagine Desert West Middle, Inc. | $143,163 | $154,169 | 93% |
| 382 | Imagine Middle at Surprise, Inc. | $84,238 | $92,114 | 91% |
| 606 | Imagine Prep Coolidge, Inc. | $70,251 | $78,451 | 90% |
| 185 | James Madison Preparatory School | $99,235 | $99,235 | 100% |
| 138 | Khalsa Montessori Elementary Schools | $52,806 | $52,806 | 100% |
| 1347 | Kingman Academy Of Learning | $491,166 | $491,166 | 100% |
| 319 | LEAD Charter Schools dba Leading Edge Academy Queen Creek | $103,435 | $103,435 | 100% |
| 673 | Leading Edge Academy Maricopa | $174,853 | $174,853 | 100% |
| 1092 | Legacy Traditional Charter School | $517,186 | $517,186 | 100% |
| 938 | Legacy Traditional Charter School - Laveen Village | $345,142 | $345,142 | 100% |
| 1183 | Legacy Traditional Charter School - Maricopa | $542,709 | $542,709 | 100% |
| 1177 | Legacy Traditional Charter Schools - Casa Grande | $559,383 | $559,383 | 100% |
| 1300 | Legacy Traditional School - Avondale | $513,560 | $513,560 | 100% |
| 1195 | Legacy Traditional School - Chandler | $553,602 | $553,602 | 100% |
| 1148 | Legacy Traditional School - Gilbert | $420,763 | $420,763 | 100% |
| 951 | Legacy Traditional School - Glendale | $337,853 | $337,853 | 100% |
| 444 | Legacy Traditional School - North Chandler | $170,677 | $170,677 | 100% |
| 1257 | Legacy Traditional School - Northwest Tucson | $573,135 | $573,135 | 100% |
| 212 | Legacy Traditional School - Peoria | $86,280 | $86,280 | 100% |
| 1349 | Legacy Traditional School - Surprise | $485,990 | $485,990 | 100% |
| 976 | Leman Academy of Excellence, Inc. | $267,354 | $267,354 | 100% |
| 533 | Liberty Traditional Charter School | $200,683 | $200,683 | 100% |
| 12 | Lifelong Learning Research Institute, Inc. | $3,962 | $3,962 | 100% |
| 31 | Lifelong Learning Research Institute, Inc. | $34,463 | $34,463 | 100% |
| 262 | Little Lamb Community School | $142,426 | $142,426 | 100% |
| 368 | Madison Highland Prep | $119,438 | $119,438 | 100% |
| 521 | Masada Charter School, Inc. | $218,358 | $218,358 | 100% |
| 470 | Math and Science Success Academy, Inc. | $137,405 | $137,405 | 100% |
| 255 | Metropolitan Arts Institute, Inc. | $114,604 | $114,604 | 100% |
| 116 | Midtown Primary School | $51,799 | $51,799 | 100% |
| 478 | Mohave Accelerated Learning Center | $118,033 | $118,033 | 100% |
| 294 | Montessori Day Public Schools Chartered, Inc. | $145,411 | $145,411 | 100% |
| 48 | Montessori House, Inc. | $28,722 | $28,722 | 100% |
| 92 | Montessori Schoolhouse of Tucson, Inc. | $41,735 | $41,735 | 100% |
| 165 | New Horizon School for the Performing Arts | $55,028 | $55,028 | 100% |
| 63 | New School for the Arts Middle School | $12,036 | $12,036 | 100% |
| 202 | New World Educational Center | $94,207 | $94,207 | 100% |
| 366 | Omega Alpha Academy | $128,539 | $128,539 | 100% |
| 107 | PACE Preparatory Academy, Inc. | $64,646 | $64,646 | 100% |
| 114 | Painted Desert Demonstration Projects, Inc. | $24,998 | $24,998 | 100% |
| 168 | Park View School, Inc. | $96,200 | $96,200 | 100% |
| 33 | Patagonia Montessori Elementary School | $14,474 | $14,474 | 100% |
| 172 | PEAK School Inc., The | $73,510 | $73,510 | 100% |
| 354 | Phoenix Advantage Charter School, Inc. | $113,461 | $113,461 | 100% |
| 180 | Phoenix Collegiate Academy Elementary, LLC | $62,185 | $62,185 | 100% |
| 161 | Phoenix Collegiate Academy High LLC | $70,843 | $70,843 | 100% |
| 180 | Phoenix Collegiate Academy, Inc. | $66,214 | $66,214 | 100% |
| 726 | Phoenix Education Management, LLC, | $267,095 | $276,968 | 96% |
| 51 | Pillar Charter School | $22,766 | $22,766 | 100% |
| 1362 | Pointe Educational Services | $519,680 | $519,680 | 100% |
| 265 | Salt River Pima-Maricopa Community Schools | $150,174 | $150,174 | 100% |
| 144 | Sedona Charter School, Inc. | $69,376 | $69,376 | 100% |
| 69 | Shonto Governing Board of Education, Inc. | $25,938 | $28,902 | 90% |
| 144 | Skyline Gila River Schools, LLC | $62,962 | $62,962 | 100% |
| 137 | Skyline Schools, Inc. | $65,106 | $65,106 | 100% |
| 228 | Skyview School, Inc. | $90,599 | $90,599 | 100% |
| 41 | Sonoran Desert School | $11,960 | $11,960 | 100% |
| 355 | Sonoran Science Academy - Broadway | $127,112 | $127,112 | 100% |
| 305 | South Phoenix Academy Inc. | $78,480 | $78,480 | 100% |
| 236 | South Valley Academy, Inc. | $92,035 | $92,035 | 100% |
| 92 | STEP UP Schools, Inc. | $40,667 | $40,667 | 100% |
| 207 | Stepping Stones Academy | $83,178 | $89,467 | 93% |
| 117 | SySTEM Schools | $34,816 | $34,816 | 100% |
| 442 | Tempe Preparatory Academy | $212,406 | $212,406 | 100% |
| 43 | The Farm at Mission Montessori Academy | $15,640 | $15,640 | 100% |
| 447 | The Grande Innovation Academy | $160,060 | $160,060 | 100% |
| 697 | The Paideia Academies, Inc | $239,363 | $239,363 | 100% |
| 35 | The Shelby School | $15,790 | $15,790 | 100% |
| 699 | Tucson Country Day School, Inc. | $192,058 | $192,058 | 100% |
| 205 | Vector School District, Inc. | $64,106 | $64,106 | 100% |
| 493 | Villa Montessori Charter School | $195,670 | $195,670 | 100% |
| 15 | Vista Charter School | $15,756 | $15,756 | 100% |
| 239 | Vista College Preparatory, Inc. | $99,500 | $99,500 | 100% |

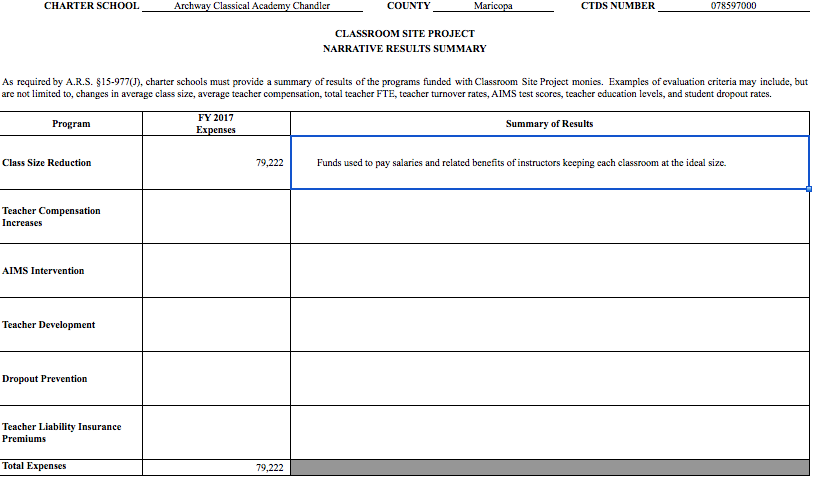
**Appendix 3**

**Charter Holders Not Submitting 301 Narratives 2017**

|  |  |
| --- | --- |
| **Charter Holder Not Submitting 301 Narrative 2017** | **Charter Holder Not Submitting 301 Narrative 2017** |
| Academy Del Sol, Inc. | Harvest Power Community Development Group, Inc. |
| Allen-Cochran Enterprises, Inc. | Heritage Academy Laveen, Inc. |
| American Heritage Academy | Heritage Academy Queen Creek, Inc. |
| American Leadership Academy, Inc. | Heritage Academy, Inc. |
| Arizona Call-a-Teen Youth Resources, Inc. | Hirsch Academy A Challenge Foundation |
| Blue Adobe Project | Imagine Avondale Elementary, Inc. |
| CAFA, Inc. dba Learning Foundation and Performing Arts Alta Mesa | Imagine Avondale Middle, Inc. |
| CAFA, Inc. dba Learning Foundation and Performing Arts Gilbert | Incito Schools |
| CAFA, Inc. dba Learning Foundation Performing Arts School | Innovative Humanities Education Corporation |
| Camelback Education, Inc | Life Skills Center of Arizona, Inc. |
| Candeo Schools, Inc. | Maricopa County Community College District dba Gateway Early College High School |
| Challenge School, Inc. | Mary Ellen Halvorson Educational Foundation. dba: Tri-City Prep High School |
| Cochise Community Development Corporation | MCCCD on behalf of Phoenix College Preparatory Academy |
| CPLC Community Schools dba Hiaki High School | Milestones Charter School |
| CPLC Community Schools dba Toltecalli High School | Morrison Education Group, Inc. |
| Crown Charter School, Inc | Painted Desert Montessori, LLC |
| Desert Star Academy | Paramount Education Studies Inc |
| Desert Star Community School, Inc. | Pathways In Education-Arizona, Inc. |
| Edkey, Inc. - Arizona Conservatory for Arts and Academics | Pinnacle Education-Casa Grande, Inc. |
| Edkey, Inc. - Pathfinder Academy | Pinnacle Education-Kino, Inc. |
| Edkey, Inc. - Redwood Academy | Pinnacle Education-Tempe, Inc. |
| Edkey, Inc. - Sequoia Charter School | Pinnacle Education-WMCB, Inc. |
| Edkey, Inc. - Sequoia Choice Schools | Pioneer Preparatory School |
| Edkey, Inc. - Sequoia Pathway Academy | Rising Schools, Inc. |
| Edkey, Inc. - Sequoia Ranch School | San Tan Montessori School, Inc. |
| Edkey, Inc. - Sequoia School for the Deaf and Hard of Hearing | Southgate Academy, Inc. |
| Edkey, Inc. - Sequoia Village School | Southwest Leadership Academy |
| Employ-Ability Unlimited, Inc. | Telesis Center for Learning, Inc. |
| Empower College Prep | The Odyssey Preparatory Academy, Inc. |
| Ethos Academy - A Challenge Foundation Academy | Tucson Preparatory School |
| Florence Crittenton Services of Arizona, Inc. | Twenty First Century Charter School, Inc. Bennett Academy |
| Franklin Phonetic Primary School, Inc. | West Gilbert Charter Elementary School, Inc. |
| Franklin Phonetic Primary School, Inc. | West Gilbert Charter Middle School, Inc. |
| Gem Charter School, Inc. | Western School of Science and Technology, Inc. |
| Genesis Program, Inc. | Young Scholars Academy Charter School Corp. |
| Graysmark Schools Corporation |  |
| Great Expectations Academy |  |

**Appendix 4**

**Example of Greats Hearts incomplete 301 Narrative 2017**



**Appendix 5**

**Charters AFR 301 spending more than reported on the 301 Narrative**

|  |  |  |  |
| --- | --- | --- | --- |
| **Charter Holder** | **CFS Narrative Total Expenses** | **Total 301 expenses AFR** | **Difference** |
| Scottsdale Preparatory Academy | $144,893 | $374,239 | $229,346 |
| Career Success Schools | $131,702 | $350,642 | $218,940 |
| Cholla Academy | $18,402 | $208,219 | $189,817 |
| Veritas Preparatory Academy | $121,773 | $302,779 | $181,006 |
| Anthem Preparatory Academy | $125,146 | $303,110 | $177,964 |
| Trivium Preparatory Academy | $107,132 | $280,962 | $173,830 |
| East Mesa Charter Elementary School, Inc. | $128,165 | $296,709 | $168,544 |
| Chandler Preparatory Academy | $125,132 | $288,948 | $163,816 |
| Imagine Desert West Middle, Inc. | $154,169 | $315,568 | $161,399 |
| Arete Preparatory Academy | $92,931 | $244,097 | $151,166 |
| Archway Classical Academy Glendale | $80,774 | $222,257 | $141,483 |
| Archway Classical Academy Veritas | $80,180 | $206,575 | $126,395 |
| Archway Classical Academy Cicero | $77,059 | $202,876 | $125,817 |
| Archway Classical Academy Chandler | $79,222 | $202,482 | $123,260 |
| Archway Classical Academy North Phoenix | $74,941 | $196,761 | $121,820 |
| Archway Classical Academy Arete | $78,927 | $198,370 | $119,443 |
| Montessori Education Centre Charter School | $72,950 | $192,112 | $119,162 |
| Glendale Preparatory Academy | $95,518 | $214,477 | $118,959 |
| Maryvale Preparatory Academy | $69,659 | $181,109 | $111,450 |
| Rosefield Charter Elementary School, Inc. | $117,318 | $227,987 | $110,669 |
| Archway Classical Academy Lincoln | $77,979 | $187,143 | $109,164 |
| Cicero Preparatory Academy | $71,683 | $180,515 | $108,832 |
| Pathfinder Charter School Foundation | $70,655 | $179,254 | $108,599 |
| Bradley Academy of Excellence, Inc. | $86,840 | $194,604 | $107,764 |
| Archway Classical Academy Trivium West | $82,178 | $186,820 | $104,642 |
| North Phoenix Preparatory Academy | $71,480 | $175,719 | $104,239 |
| Ridgeline Academy, Inc. | $215,879 | $315,815 | $99,936 |
| Imagine Middle at Surprise, Inc. | $92,114 | $188,967 | $96,853 |
| Imagine Elementary at Tempe, Inc. | $10,112 | $106,928 | $96,816 |
| Archway Classical Academy Scottsdale | $59,940 | $154,409 | $94,469 |
| Archway Classical Academy Trivium East | $69,464 | $156,246 | $86,782 |
| Bell Canyon Charter School, Inc | $56,190 | $138,795 | $82,605 |
| Valley of the Sun Waldorf Education Association, dba Desert Marigold School | $55,297 | $134,775 | $79,478 |
| Boys & Girls Clubs of the East Valley dba Mesa Arts Academy | $24,386 | $101,610 | $77,224 |
| Imagine Prep Surprise, Inc. | $76,273 | $147,309 | $71,036 |
| Lincoln Preparatory Academy | $49,568 | $109,344 | $59,776 |
| Imagine Prep Superstition, Inc. | $51,089 | $106,940 | $55,851 |
| New School For The Arts | $37,291 | $92,408 | $55,117 |
| George Gervin Youth Center, Inc. | $45,682 | $100,000 | $54,318 |
| Teleos Preparatory Academy | $32,234 | $85,402 | $53,168 |
| Imagine Prep Coolidge, Inc. | $78,451 | $128,604 | $50,153 |
| Cortez Park Charter Middle School, Inc. | $44,311 | $82,132 | $37,821 |
| PAS Charter, Inc., dba Intelli-School | $63,012 | $94,561 | $31,549 |
| Imagine Superstition Middle, Inc. | $24,967 | $55,731 | $30,764 |
| Imagine Middle at East Mesa, Inc. | $25,212 | $49,962 | $24,750 |
| SC Jensen Corporation, Inc. dba Intelli-School | $21,599 | $45,387 | $23,788 |
| Montessori Academy, Inc. | $43,997 | $66,347 | $22,350 |
| Flagstaff Junior Academy | $71,574 | $90,553 | $18,979 |
| New School for the Arts Middle School | $12,036 | $30,188 | $18,152 |
| Sage Academy, Inc. | $36,795 | $53,833 | $17,038 |
| Intelli-School, Inc. | $24,953 | $41,539 | $16,586 |
| Portable Practical Educational Preparation, Inc. (PPEP, Inc.) | $294,032 | $304,786 | $10,754 |
| StarShine Academy | $71,450 | $76,760 | $5,310 |
| Estrella Educational Foundation | $7,205 | $12,012 | $4,807 |
| Career Development, Inc. | $21,443 | $26,204 | $4,761 |
| Phoenix Education Management, LLC, | $276,968 | $280,842 | $3,874 |
| Blueprint Education | $190,365 | $193,259 | $2,894 |
| Mohave Accelerated Learning Center | $118,033 | $120,151 | $2,118 |
| Open Doors Community School, Inc. | $74,498 | $75,230 | $732 |
| Presidio School | $183,094 | $183,803 | $709 |
| CITY Center for Collaborative Learning | $148,518 | $148,913 | $395 |

**Appendix 6**

**Charters Reporting less expenditures on the 301 Narrative than expenses reported on the AFR**

|  |  |  |  |
| --- | --- | --- | --- |
| Charter Holder | CFS Narrative Total Expenses | Total 301 expenses AFR | Difference |
| Concordia Charter School, Inc. | $62,056 | $62,019 | -$37 |
| Pima Prevention Partnership | $61,837 | $61,570 | -$267 |
| Success School | $333,031 | $332,730 | -$301 |
| Happy Valley East | $204,298 | $203,490 | -$808 |
| Fountain Hills Charter School | $39,986 | $38,987 | -$999 |
| Kestrel Schools, Inc. | $14,724 | $13,583 | -$1,141 |
| Camino Montessori | $32,797 | $29,385 | -$3,412 |
| Liberty High School | $46,614 | $43,098 | -$3,516 |
| Happy Valley School, Inc. | $257,272 | $248,940 | -$8,332 |
| Legacy Traditional Charter School | $517,186 | $508,551 | -$8,635 |
| Mexicayotl Academy, Inc. | $104,602 | $93,795 | -$10,807 |
| Mountain School, Inc. | $120,425 | $107,936 | -$12,489 |
| Create Academy | $44,471 | $31,011 | -$13,460 |
| Humanities and Sciences Academy of the United States, Inc. | $124,321 | $110,343 | -$13,978 |
| Kaizen Education Foundation dba South Pointe Elementary School | $128,689 | $112,060 | -$16,629 |
| American Charter Schools Foundation d.b.a. Alta Vista High School | $228,628 | $208,918 | -$19,710 |
| American Charter Schools Foundation d.b.a. South Pointe High School | $223,811 | $198,513 | -$25,298 |
| Kaizen Education Foundation dba Gilbert Arts Academy | $90,797 | $62,564 | -$28,233 |
| Legacy Traditional School - Chandler | $553,602 | $523,127 | -$30,475 |
| Montessori Day Public Schools Chartered, Inc. | $145,411 | $110,975 | -$34,436 |
| Kaizen Education Foundation dba Liberty Arts Academy | $123,174 | $88,425 | -$34,749 |
| American Charter Schools Foundation d.b.a. Crestview College Preparatory High Sc | $146,492 | $109,698 | -$36,794 |
| Compass High School, Inc. | $235,076 | $197,300 | -$37,776 |
| American Charter Schools Foundation d.b.a. Estrella High School | $157,166 | $117,402 | -$39,764 |
| Kaizen Education Foundation dba Vista Grove Preparatory Academy Middle School | $65,523 | $23,121 | -$42,402 |
| Kaizen Education Foundation dba South Pointe Junior High School | $102,833 | $56,970 | -$45,863 |
| Kaizen Education Foundation dba Vista Grove Preparatory Academy Elementary | $156,777 | $110,032 | -$46,745 |
| Academy of Tucson, Inc. | $371,863 | $322,242 | -$49,621 |
| Kaizen Education Foundation dba Skyview High School | $127,894 | $77,115 | -$50,779 |
| Kaizen Education Foundation dba Tempe Accelerated High School | $76,834 | $24,795 | -$52,039 |
| Pan-American Elementary Charter | $271,325 | $212,401 | -$58,924 |
| Kaizen Education Foundation dba Discover U Elementary School | $139,257 | $79,430 | -$59,827 |
| American Charter Schools Foundation d.b.a. Apache Trail High School | $139,173 | $73,550 | -$65,623 |
| Kaizen Education Foundation dba Havasu Preparatory Academy | $173,426 | $107,737 | -$65,689 |
| Kaizen Education Foundation dba Advance U | $76,665 | $9,332 | -$67,333 |
| Kaizen Education Foundation dba Maya High School | $258,532 | $185,793 | -$72,739 |
| Kaizen Education Foundation dba Mission Heights Preparatory High School | $221,859 | $145,791 | -$76,068 |
| American Charter Schools Foundation d.b.a. Desert Hills High School | $200,639 | $86,930 | -$113,709 |
| American Charter Schools Foundation d.b.a. Peoria Accelerated High School | $334,364 | $220,576 | -$113,788 |
| Fit Kids, Inc. dba Champion Schools | $674,883 | $560,445 | -$114,438 |
| American Charter Schools Foundation d.b.a. West Phoenix High School | $308,093 | $186,633 | -$121,460 |
| Kaizen Education Foundation dba Summit High School | $277,810 | $152,983 | -$124,827 |
| Kaizen Education Foundation dba El Dorado High School | $328,993 | $177,902 | -$151,091 |
| American Charter Schools Foundation d.b.a. South Ridge High School | $395,164 | $193,362 | -$201,802 |
| American Charter Schools Foundation d.b.a. Sun Valley High School | $427,630 | $216,353 | -$211,277 |

**Appendix 7**

**Charters spending Base funds and Teacher Compensation funds for Other uses**

|  |  |  |  |
| --- | --- | --- | --- |
| **Charter Holder** | **CFS Narrative Teacher Compensation Increases** | **Total AFR Base+Performance Expenditures** | **Money not spent on Teacher Compensation Increases** |
| Academy Of Excellence, Inc. | $20,477 | $24,977 | -$4,500 |
| Academy of Tucson, Inc. | $118,946 | $207,179 | -$88,233 |
| Accelerated Elementary and Secondary Schools | $6,157 | $53,132 | -$46,975 |
| American Charter Schools Foundation d.b.a. Alta Vista High School | $116,241 | $125,351 | -$9,110 |
| American Charter Schools Foundation d.b.a. South Pointe High School | $108,276 | $119,107 | -$10,831 |
| American Virtual Academy | $1,004,111 | $1,185,250 | -$181,139 |
| Arizona Agribusiness & Equine Center, Inc. Paradise Valley | $123,062 | $133,093 | -$10,031 |
| Arizona Agribusiness & Equine Center, Inc. Red Mountain | $74,385 | $75,385 | -$1,000 |
| Arizona Agribusiness & Equine Center, Inc. SMCC | $136,510 | $146,339 | -$9,829 |
| Arizona Agribusiness & Equine Center, Inc. Estrella | $128,303 | $137,722 | -$9,419 |
| Bell Canyon Charter School, Inc | $47,214 | $82,605 | -$35,391 |
| Boys & Girls Clubs of the East Valley dba Mesa Arts Academy |  | $60,966 | -$60,966 |
| Bradley Academy of Excellence, Inc. | $86,840 | $107,964 | -$21,124 |
| Career Success Schools |  | $218,939 | -$218,939 |
| Cholla Academy | $7,429 | $124,291 | -$116,862 |
| Compass High School, Inc. | $91,806 | $118,380 | -$26,574 |
| Cortez Park Charter Middle School, Inc. | $37,530 | $37,821 | -$291 |
| Desert Springs Academy | $12,226 | $18,340 | -$6,114 |
| East Mesa Charter Elementary School, Inc. | $119,353 | $168,544 | -$49,191 |
| Eastpointe High School, Inc. | $136,575 | $141,034 | -$4,459 |
| Ed Ahead | $12,000 | $17,724 | -$5,724 |
| Educational Impact, Inc. | $15,307 | $45,918 | -$30,611 |
| George Gervin Youth Center, Inc. | $8,867 | $60,000 | -$51,133 |
| Hermosa Montessori Charter School | $43,573 | $54,372 | -$10,799 |
| Imagine Desert West Middle, Inc. | $143,163 | $161,399 | -$18,236 |
| Imagine Elementary at Tempe, Inc. | $3,628 | $64,157 | -$60,529 |
| Imagine Middle at East Mesa, Inc. | $20,984 | $24,750 | -$3,766 |
| Imagine Middle at Surprise, Inc. | $84,238 | $105,352 | -$21,114 |
| Imagine Prep Superstition, Inc. | $42,176 | $55,851 | -$13,675 |
| Imagine Prep Surprise, Inc. | $64,969 | $87,188 | -$22,219 |
| Imagine Superstition Middle, Inc. | $20,155 | $30,764 | -$10,609 |
| Intelli-School, Inc. | $8,318 | $24,904 | -$16,586 |
| Juniper Tree Academy | $100,000 | $117,520 | -$17,520 |
| Kaizen Education Foundation dba Vista Grove Preparatory Academy Elementary | $54,853 | $66,019 | -$11,166 |
| Mohave Accelerated Elementary School, Inc. | $71,826 | $104,392 | -$32,566 |
| Montessori Academy, Inc. | $14,724 | $51,623 | -$36,899 |
| Montessori Education Centre Charter School | $33,052 | $119,162 | -$86,110 |
| New School For The Arts |  | $55,117 | -$55,117 |
| New School for the Arts Middle School | $12,036 | $18,152 | -$6,116 |
|  |  |  |  |
| Northland Preparatory Academy | $152,848 | $184,400 | -$31,552 |
| Nosotros, Inc | $107,209 | $133,462 | -$26,253 |
| Open Doors Community School, Inc. | $45,375 | $46,107 | -$732 |
| PAS Charter, Inc., dba Intelli-School | $21,004 | $52,553 | -$31,549 |
| Pathfinder Charter School Foundation | $62,407 | $108,599 | -$46,192 |
| Portable Practical Educational Preparation, Inc. (PPEP, Inc.) | $214,653 | $225,406 | -$10,753 |
| Presidio School | $109,572 | $110,282 | -$710 |
| Research Based Education Corporation | $9,693 | $27,264 | -$17,571 |
| Ridgeline Academy, Inc. | $44,653 | $144,589 | -$99,936 |
| Rosefield Charter Elementary School, Inc. | $103,130 | $110,669 | -$7,539 |
| Sage Academy, Inc. | $0 | $29,303 | -$29,303 |
| Santa Cruz Valley Opportunities in Education, Inc. | $4,483 | $13,450 | -$8,967 |
| Satori, Inc. | $30,883 | $34,855 | -$3,972 |
| SC Jensen Corporation, Inc. dba Intelli-School | $7,200 | $30,988 | -$23,788 |
| Shonto Governing Board of Education, Inc. | $25,938 | $26,052 | -$114 |
| The Charter Foundation, Inc. | $59,495 | $131,137 | -$71,642 |
| Valley of the Sun Waldorf Education Association, dba Desert Marigold School |  | $79,478 | -$79,478 |
| Victory High School, Inc. | $1,698 | $4,690 | -$2,992 |
| **Great Hearts Incomplete Narratives** |  |  |  |
| Anthem Preparatory Academy |  | $177,964 | -$177,964 |
| Archway Classical Academy Arete |  | $119,443 | -$119,443 |
| Archway Classical Academy Chandler |  | $123,260 | -$123,260 |
| Archway Classical Academy Cicero |  | $125,817 | -$125,817 |
| Archway Classical Academy Glendale |  | $141,483 | -$141,483 |
| Archway Classical Academy Lincoln |  | $109,164 | -$109,164 |
| Archway Classical Academy North Phoenix |  | $121,820 | -$121,820 |
| Archway Classical Academy Scottsdale |  | $94,469 | -$94,469 |
| Archway Classical Academy Trivium East |  | $86,782 | -$86,782 |
| Archway Classical Academy Trivium West |  | $104,642 | -$104,642 |
| Archway Classical Academy Veritas |  | $126,395 | -$126,395 |
| Arete Preparatory Academy |  | $151,166 | -$151,166 |
| Chandler Preparatory Academy |  | $163,816 | -$163,816 |
| Cicero Preparatory Academy |  | $108,832 | -$108,832 |
| Lincoln Preparatory Academy |  | $59,776 | -$59,776 |
| North Phoenix Preparatory Academy |  | $104,239 | -$104,239 |
| Maryvale Preparatory Academy |  | $111,450 | -$111,450 |
| Scottsdale Preparatory Academy |  | $229,346 | -$229,346 |
| Teleos Preparatory Academy |  | $53,168 | -$53,168 |
| Trivium Preparatory Academy |  | $173,830 | -$173,830 |
| Veritas Preparatory Academy |  | $181,006 | -$181,006 |
| Glendale Preparatory Academy |  | $118,959 | -$118,959 |

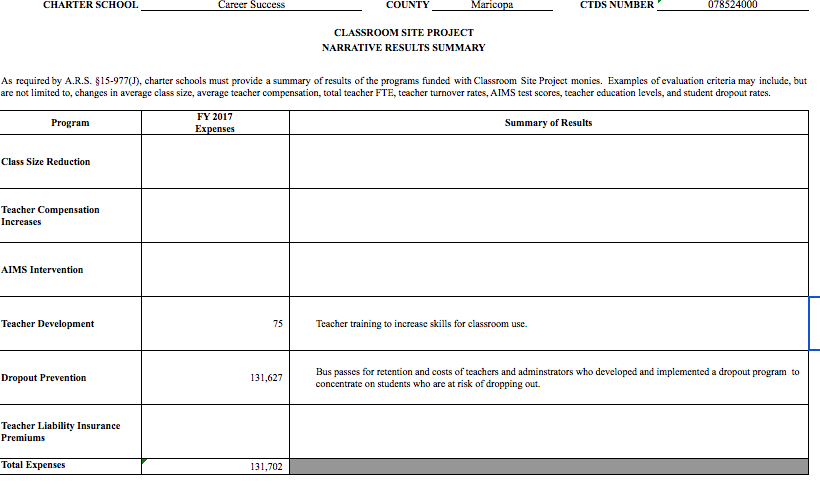
**Appendix 8**

**Charters > $200,000 unspent 301 funds**

|  |  |
| --- | --- |
| **Charter Holder** | **Total 301 Balance** |
| Portable Practical Educational Preparation, Inc. (PPEP, Inc.) | $2,977,669 |
| American Virtual Academy | $2,877,065 |
| Pinnacle Education-Tempe, Inc. | $1,219,038 |
| E-Institute Charter Schools, Inc. | $854,777 |
| Educational Options Foundation | $818,356 |
| Kingman Academy Of Learning | $580,564 |
| Salt River Pima-Maricopa Community Schools | $511,186 |
| Ombudsman Educational Services, Ltd.,a subsidiary of Educational Services of Ame | $494,531 |
| Desert Heights Charter Schools | $466,986 |
| Center for Academic Success, Inc. | $453,224 |
| Skyline Schools, Inc. | $436,161 |
| Calibre Academy | $415,745 |
| Rosefield Charter Elementary School, Inc. | $399,910 |
| LEAD Charter Schools | $391,750 |
| Imagine Charter Elementary at Desert West, Inc. | $362,790 |
| Pan-American Elementary Charter | $357,851 |
| Paragon Management, Inc. | $330,908 |
| Az-Tec High School | $325,860 |
| South Phoenix Academy Inc. | $316,310 |
| P.L.C. Charter Schools | $288,620 |
| Maricopa County Community College District dba Gateway Early College High School | $282,920 |
| AIBT Non-Profit Charter High School - Phoenix | $276,070 |
| Arizona Agribusiness & Equine Center, Inc. SMCC | $271,544 |
| Pioneer Preparatory School | $261,900 |
| Imagine Coolidge Elementary, Inc. | $261,739 |
| Pima Prevention Partnership dba Pima Partnership School, The | $260,137 |
| Bradley Academy of Excellence, Inc. | $245,313 |
| Intelli-School, Inc. | $240,258 |
| Tucson Youth Development/ACE Charter High School | $238,586 |
| Imagine Prep Coolidge, Inc. | $237,062 |
| Leading Edge Academy Maricopa | $235,141 |
| Employ-Ability Unlimited, Inc. | $234,015 |
| Pathfinder Charter School Foundation | $225,418 |
| Vector School District, Inc. | $221,743 |
| CPLC Community Schools dba Toltecalli High School | $216,750 |
| Mountain School, Inc. | $211,634 |
| South Valley Academy, Inc. | $210,465 |
| Arizona Agribusiness & Equine Center, Inc. Paradise Valley | $208,105 |
| Cortez Park Charter Middle School, Inc. | $201,610 |
| Math and Science Success Academy, Inc. | $201,321 |
| Arizona Agribusiness & Equine Center, Inc. Estrella | $201,111 |
| **Total 301 Balance all Charters** | **34,643,879** |

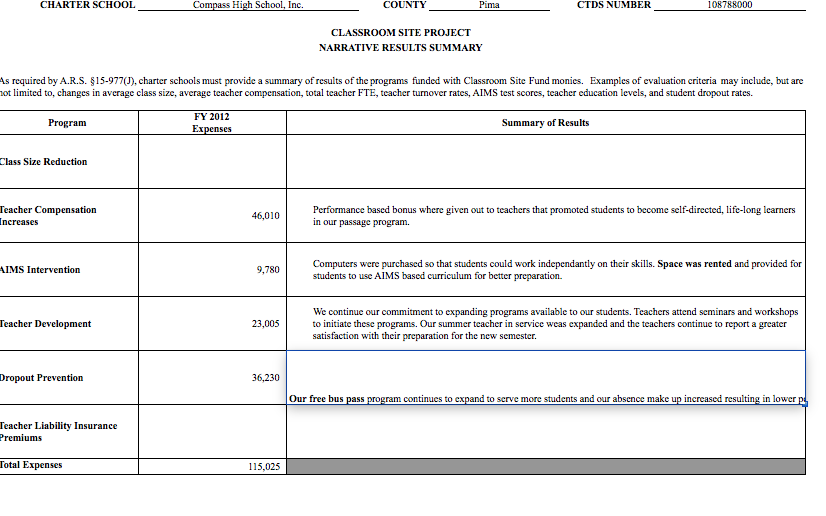
**Appendix 9**

**Career Success 301 Narrative 2017**



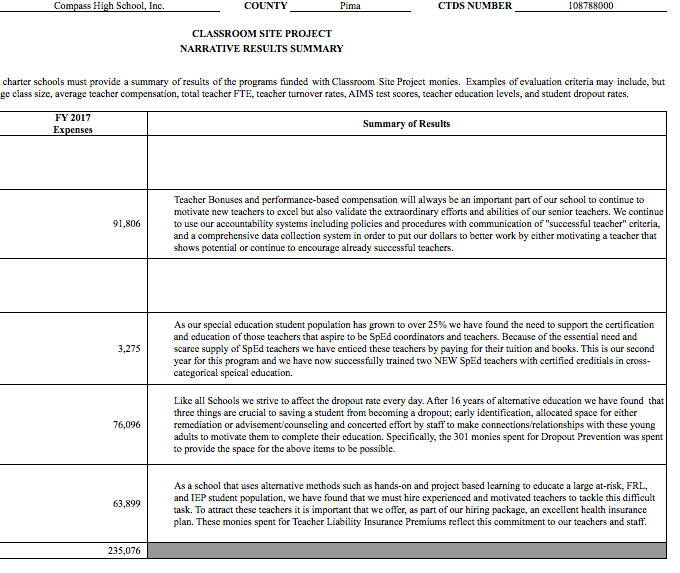
**Appendix 10**

**Compass High School 301 Narrative 2012**



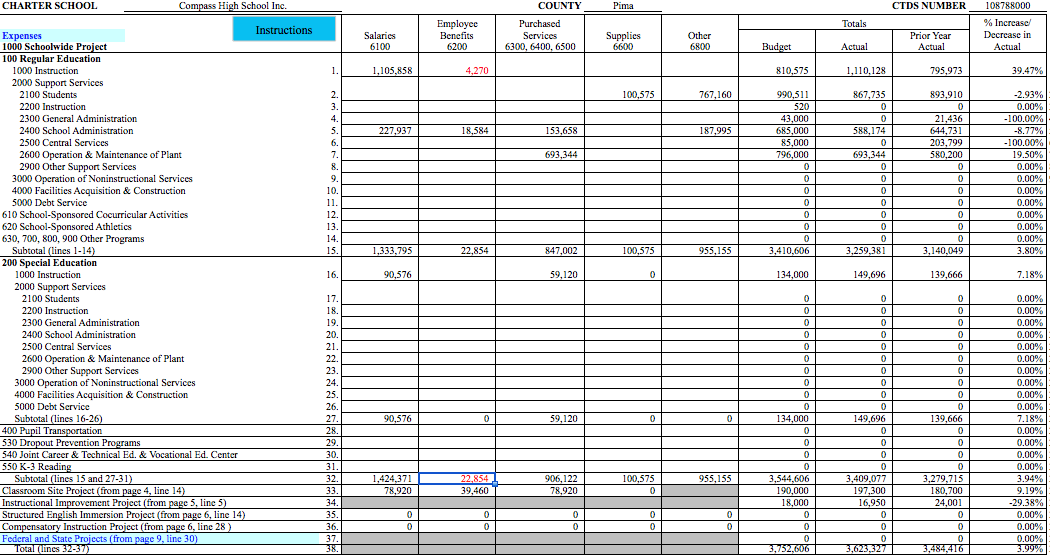
**Appendix 11**

**Compass High School 301 Narrative 2017**

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**Appendix 12**

**Compass High School 2017 Annual Financial Report**



1. https://www.azauditor.gov/sites/default/files/Prop%20301%20Highlight.pdf [↑](#footnote-ref-1)
2. The Career Success 301 Narrative is in Appendix 9, p. 29 [↑](#footnote-ref-2)
3. Career Success 301 Narratives can be found at: https://www.ade.az.gov/Budget/SubmittedFileStatus/SubmittedFileStatus.asp?NS=True&DR=5&FY=2013&TVR=21-3054&RPP=1&PC=&Subm=True&btnSubmit=++++Go%21++++ [↑](#footnote-ref-3)
4. Compass High School 2012 301 Narratives are in Appendix 10 p. 30. 2012 Narrative is in Appendix 11 p. 31 [↑](#footnote-ref-4)
5. See Appendix 12 p. 32 for the 2017 Compass Annual Financial Report [↑](#footnote-ref-5)
6. The complete charter 301 data file is available at <azcsa.org> [↑](#footnote-ref-6)